

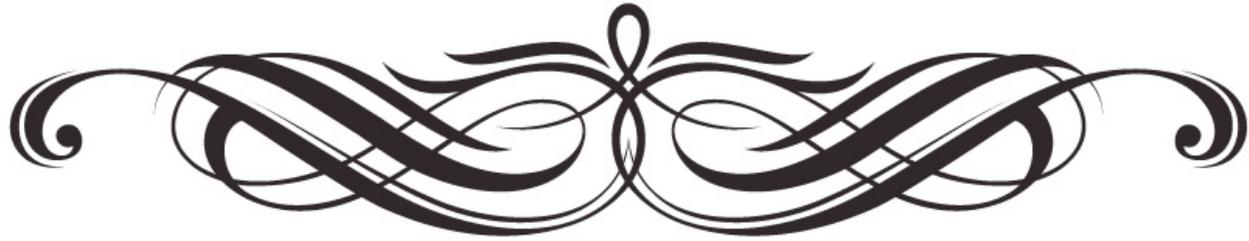
# STATE of the COUNTY

## TWO THOUSAND FOURTEEN

Presented by  
Chairman Jeffrey E. Turner



HIGHLIGHTING CLAYTON COUNTY'S  
ACHIEVEMENTS AND FUTURE OPPORTUNITIES



# 2014 State of the County Address

Highlighting Clayton County's Achievements and Future Opportunities

Thursday, March 13, 2014 | 7 o'clock in the evening

**Moderator**

**GlenNeta M. Griffin**

**Welcome**

**Arrelle Anderson**

*Chief Operating Officer, Clayton County*

**Opening Prayer**

**Dr. Christopher S. Bowen**

*Living Faith International Ministries, Forest Park*

**Presentation of Colors**

**Joint Color Guard**

*Representation from the Clayton County Police, Fire and Sheriff's Departments*

**Pledge of Allegiance**

**National Anthem**

**Yvette Simpson**

**A Prayer for Our County**

**Webster B. Turner**

*New Life Community Church of Jonesboro*

**Introduction of Speaker**

**Bradley Turner**

**State of the County Address**

**Chairman Jeffrey E. Turner**

**Closing Remarks**

**JEFFREY E. TURNER**  
**Chairman of the Clayton County**  
**Board of Commissioners**



The son of Eddie and the late Classie Turner moved to Clayton County with his family in 1978. After receiving his diploma at Morrow High School, he graduated from West Georgia University in 1986 where he earned his Bachelors of Science degree in Criminal Justice. Chairman Turner earned his Master's Degree in Public Administration from Georgia Law Enforcement Command College at Columbus State University.

Chairman Turner began his career with Clayton County in 1987, as a patrolman with the Clayton County Police Department. As a new hire, he was one of only four African-American officers on the police force. Following 20 years of loyal service to Clayton County, then Assistant Chief Jeffrey E. Turner was appointed as the first African-American Chief of the Clayton County Police Department on March 20, 2007. As Chief of Police, Jeff Turner implemented Community Policing strategies and initiatives including the Citizens Police Academy, Neighborhood Watch and I.C.A.C. – Internet Crimes Against Children, a joint initiative with the Office of Juvenile Justice and Delinquency Prevention (OJJDP). These initiatives are currently still active. In addition, as Chief of Police, Chairman Turner initiated and acquired National Accreditation for the Clayton County Police Department. Chairman Turner is a graduate of the 217th Session of the F.B.I. National Academy.

Chairman Turner has earned his reputation as an honest and approachable leader, who is dedicated to the citizens and businesses of Clayton County. He devotes a tremendous amount of time and effort to enable cooperation and innovative interaction between the community at large and all Clayton County government departments. It is Jeff Turner's belief that we all play a vital role in building a better future and quality of life for every citizen in every community. As Chairman of the Board of Commissioners, he provides dependable leadership in the development of a progressive vision for Clayton County. Responsible for daily operations, the Chairman ensures that the majority is able to effectively transact the business of the County Government, and at the same time, protects the right of the minority to be heard. Since taking office, Chairman Turner has been appointed to numerous committees which include the Governor's Funding Committee on Juvenile Justice, the Executive Board of the Atlanta Regional Commission (ARC), and the Metro Urban Chairs Committee, just to name a few.

Chairman Turner and Mrs. Darlene Turner have four sons, and attend the Greater Works Missionary Baptist Church located in Forest Park, Georgia. Inaugurated as Chairman of the Clayton County Board of Commissioners on December 22, 2012, Jeffrey E. Turner serves with distinction, as Clayton County's Chief Elected Official and represents the entirety of Clayton County.

# Highlights and Achievements



*Ellenwood Police Precinct Ground-breaking*

## ***Operational Areas of Focus***

There are three core areas of focus that guide the priorities for each department:

- Commitment to being community focused
- Standardizing government operations (accountability and efficiency)
- Contributing to a positive presence to Clayton County

## ***Internships:***

The internship program initiated in January 2014. Over 50 applications from students attending various colleges and universities have been received. This program offers hands-on training and gives students the opportunity to work inside of their own community.

## ***The Show on the Road Initiative:***

As a means of better communicating information to the general public regarding our vision and Clayton County government operations, continued efforts of the quarterly Show On the Road initiative have been executed. The concept calls for representatives from county departments to visit locations throughout Clayton County to provide updates on projects, new initiatives, services, and potentially outstanding issues.

## ***Communications:***

A communications email marketing campaign was established to inform citizens of upcoming county events, emergency messages, news, and CCTV-23 videos. You can join the email list by texting the word “CLAYTON” to 22828 and join right from your cell phone. The county’s social media presence on Facebook and Twitter have doubled in followers and all social media accounts can be accessed on the county’s website.

## ***CCTV-23:***

Clayton County Access Television airs on Comcast, Channel 23 and has transitioned from informational slides to over 65 videos and television segments covering the county. CCTV-23 is projected to air on ATT U-Verse, Channel 99 as well as televise public meetings with the new installation of board room cameras. Stay connected by visiting [www.ClaytonTV23.com](http://www.ClaytonTV23.com).

## ***A New Brand:***

In 2013, a Clayton County Branding Committee was formed to ensure that Clayton County has a positive presence. The committee consists of representatives from county departments and organizations. The county will roll out a new mission and vision statement along with a new logo and overall look.

## ***Centralized Repository for Contracts:***

The legal department developed a contract repository that provides a common location for all contracts. The repository consists of contracts presently in existence from various departments and original copies are maintained in the legal department. The Information Technology department created a location within the county’s computer network that maintains electronic copies of the executed contracts.

### ***Community Development Business & Beautification Efforts:***

A GIS analysis of County Commercial corridors, major road intersections, and certain retail businesses are being conducted. The Community Development team partnered with Metro Fair Housing Services, Inc. to host the first ever Homebuyers Education Seminar in Spanish. The UGA Extension Service and Community Development are collaborating to identify shared Arborist functions that will incorporate beautification requirements for business owners in Clayton County. The plan for Business Location Esthetics (BLE) may be introduced to businesses during the license renewal process and allow six months for compliance.

### ***Elections & Registration:***

Effective January 1, 2014, county election ensures that elected officials and any candidates, who run for office, complete the required forms for Campaign Contribution Disclosure Reports (CCDR) and Financial Disclosure Statements (FDS). The Elections and Registration Department would like to implement the EasyFile software to the county website. Although this software is not a state requirement, it will benefit the elected officials and candidates in filing their reports on time. The reports will be transparent to the public who can access the reports on the county's website or Elections and Registration web page.

In preparation for the 2014 election cycle, the Elections and Registration Department is looking forward to implementing Balator (Ballot on Demand). This equipment will enable the department to print ballots as needed, thereby, saving the County thousands of dollars. Enabling the County to print ballots on demand will eliminate waiting in line behind other counties to receive ballots from a printing company. Also, money will be saved in hiring extra temporary workers to get ballots mailed out in time to meet the initial state deadline for mailing absentee ballots. During the 2012 election cycle, the department conducted six (6) elections. A total of 72,500 absentee/provisional ballots were ordered at a total cost of \$27,389. Counties are required to over order paper ballots in the event of an emergency to go from voting on the ORE machines to voting on paper ballots. Out of the 72,500 ballots ordered, only 4,714 were actually used. The Balator will print the ballots as needed, which has historically been nearly 5% of what was printed in bulk, which is more efficient and is a cost savings.

### ***Economic Development:***

In 2013, the Board of Commissioners adopted the Clayton County Economic Development Strategic Plan. Since its adoption, the county and cities have held roundtables to discuss execution and ownership across the county. Each city, the County, the Chamber of Commerce, the Development Authority and other stakeholders will develop a detailed plan of action to operationalize the strategic plan. The county has prioritized its initiatives from the strategic plan and are listed below:

- Priority #1: Improve the Internal and External Image of Clayton County
- Priority #2: Refine Targeted Industry Sectors for Business Recruitment
- Priority #3: Recognize the Importance of Entrepreneurship & Small Businesses in Clayton County

### ***Parks & Recreation:***

The Parks & Recreation staff has partnered with University of Georgia representatives on a Health & Wellness project for County staff. The program is scheduled to launch with the Parks & Recreation staff in 2014. The Parks & Recreation team hosted the Georgia Recreation and Parks Association (GRPA) state board of trustees meeting at the VIP Complex and was the first time the conference was held in Clayton County since the organization was founded in 1945.

### ***Information Technology:***

Clayton County Information Technology team has worked with internal public safety departments, as well as local municipalities to ensure the best radio configurations for all users. Outreach to surrounding metropolitan area agencies have begun in an effort to ensure regional interoperability. Commercial power and fiber optic connectivity to each tower site is on track to be completed in 2014. Site development, foundation, and tower erection work for all six sites is scheduled for completion in 2014.

### ***Finance:***

- Over the past year, Clayton County maintains a strong Aa2 from Moody's Investor Services and a AA rating from Standard and Poor's Rating Services.
- The County continues to invest in Public Safety with \$74,386,416 budgeted in this area. This represents 42.6% of the total General Fund budget.
- For fiscal year 2013, the County received both the distinguished Budget and CAFR (Comprehensive Annual Financial Report) award presented by the Government Finance Officers Association.
- During 2013, the County transitioned to a third party EMS collection system.
- The County continues to maintain a strong and stable financial position with County reserves increasing from \$51.9 in FY2012 to \$54.0 in FY2013.
- The County continues to complete the 2004 SPLOST projects, with 64.1% of Parks and Recreation projects completed and 70.0% of Transportation projects completed.
- Despite collections for the 2009 SPLOST being \$26,000,000 under original estimates, projects continue to be initiated and completed.
- The County has overcome a four year period where the tax digest averaged an 8.39% decrease, yet the fund balance increased each of the four years due to budgetary controls.

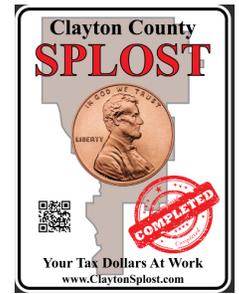
### ***Senior Services:***

In an attempt to continually improve the quality of food delivered to the county's Meals on Wheels Program and Congregate meal program, Clayton County Senior Services Aging Division entered into a new partnership with home delivery meal experts "Project Open Hands." Open Hands has been delivering meals to those who cannot afford or are unable to prepare a proper nutritional meal for 25 years throughout the Atlanta Region. Over the years, Open Hands has delivered 20,000,000 nutritional meals. Project Open Hands provides delivered meals and congregate meals to the Clayton Senior Adult Center participants. Participants now receive chilled meals which hold more of its nutritional value. Project Open Hands also provided each client with a microwave. Effective January 2014, the Kinship Care Resource Center will provide Afterschool, Tutoring and Behavior Management to its participants. The programs are being funded by Promoting Safe and Stable Families, HUD, Atlanta Regional Commission and the County. The afterschool program will serve 30 Kinship participants between the ages of 2-15 daily from 2:30 p.m. until 6:00 p.m. Tutoring is also available to all Kinship participants and Behavior Management counseling will be offered in conjunction with the Kinship Care Summer Camp Program.

### ***Public Safety Digital Network Design & Construction Project (PSDN):***

- The County-wide Public Safety Digital Network Design and Construction Project are well underway. Five of the six towers are complete, and the sixth tower, located on Wilkerson Road, is scheduled for completion in 2014. The main and backup 911 dispatch consoles are currently being installed and are also scheduled to be completed in 2014.

# *Special Purpose Local Option Sales Tax 2015 Project Initiatives*



## *Hospital Bonds:*

- ***Southern Regional Medical Center (SRMC)***

Clayton County will acquire the property on which Southern Regional Medical Center (SRMC) is located in an attempt to alleviate the financial hardship being experienced by SRMC as a result of large losses from citizens that are unable to pay for services and/or medical care. If the SPLOST referendum passes in May 2014, the County will issue bonded indebtedness to be repaid from SPLOST revenues to acquire the property.

## *Economic Development:*

- ***Trade Center and Small Business Incubator***

Class-A office building at the entrance to Clayton State University to attract and house multiple business and economic development activities, including a small business incubator. This project would bring together all the community resources needed to promote business, investment, and jobs growth in Clayton County, in one location. This initiative will assist with launching the final phase of dense, urban design at the University Station development, including retail space for a coffee shop/bookstore and restaurant/cafe near Clayton State University.

- ***Clayton County Signage***

Oftentimes, residents and/or visitors are unaware of when they have entered into Clayton County. Greeting signs with the verbiage "Welcome to Clayton County" will be strategically placed to cover the North, South, East, and West entrances into the County. The signs are anticipated to measure approximately 10 to 20 feet in width and be constructed of brick, stone or concrete. The greeting signs will showcase the County's new brand and image to provide our citizens and visitors with a more welcoming feel when entering into the County, including the airport area.

## *Building Repairs & Remodeling:*

- ***Historic Courthouse Roof***

Built in 1898, the Historic Courthouse was renovated in 1999, which included a new roof. The roof has lost several shingles in the last 5 years. Replacing the roofing will enhance the building and prevent further damage to the decking or the equipment housed under the roof.

- ***Correctional Institute Roof***

The roof on the Correctional Institute is the original roof which was installed in 1992. The overall condition of the roof under-lament and insulation is very good; however, the top layer has deteriorated due to age and weather. This project will recondition the entire roof surface to provide another 20 years of protection. Reconditioning will also prolong the complete replacement of the roof.

- ***Full TV Station Remodel (CCTV-23)***

Clayton County Access Television (CCTV-23) provides educational, informative, and entertaining programming to citizens about the services that are available in Clayton County. CCTV-23 focuses on events and activities in and around Clayton County that are of interest to our citizens while spotlighting individuals and departments that govern the County. Television and video helps save money, increase efficiency, and improve overall communication to our citizens. Upgrading equipment and expanding the studio will allow for production of new educational segments, higher definition programming, and studio tours for citizens and students. CCTV-23 also serves as a 24/7 resource for distributing emergency messages. The current studio location needs renovations to accommodate additional features such as lighting, set design, sound barriers, and equipment. Remodeling CCTV-23 will contribute to enhanced viewership, appeal to a wider audience, and strengthen the overall communication efforts of the county.

### ***Parks & Recreation:***

- ***VIP Complex Renovations at International Park***

This project will enhance the VIP Complex at International Park to include renovations and a conception plan for an outdoor amphitheater arena with additional covered seating that will host concerts, festivals and cultural activities. Anticipated enhancements include event administrative space, dressing rooms, additional concessions, redesign of restrooms, backstage facilities, and vendor kiosks. The main concept for this redesign is to integrate outdoor spaces while maintaining a multi-functional facility. Additionally, structural challenges and cosmetic work will be part of the redesign of the VIP building and Amphitheater.

- ***Parkland and Greenway Acquisition/Development***

Continue the recommendation from the 2008 Greenspace Master plan involving destination accessibility for alternate means of transportation, acquisition Greenspace tracts, and walkable communities. Greenspace tracts will include ball fields, sports complex, park managed woodlands, forestry areas, and trails.

- ***County-wide Dog Parks***

County-wide Dog Parks will include land acquisition, conceptual plan, and play features at designated locations in the south and east sectors of the County. The space may include off-leash opportunities for pet-owners, as well as play amenities.

### ***Information Technology:***

- ***County Information Technology Center***

Design, land acquisition and construction of a technology building to consolidate operations and staff, house computer systems, associated components, telecommunications infrastructure and data storage systems. Current systems and operations are housed in several 30+ year old buildings. These geographically dispersed buildings are costly to operate due to energy inefficiency, inadequate size and capacity and not well suited for modern technology operations. A new center will allow for strategic growth while providing a more secure and functional facility for advanced technology. Additionally, this new facility will function as a technology training center and serve as a remote disaster recovery location for Clayton County public safety partners.

- ***County Enterprise Software System***

Plan, design, procure and implement an enterprise technology solution to include software, hardware, integration and training. This critical need will replace antiquated, stand-alone systems impacting operations within Finance, Human Resources, Tax Administration & Property Assessments, Business Intelligence and Records Management. A comprehensive solution will improve data management effectiveness through the provision of one central repository for all information promoting the smooth and efficient flow of data across county departments. Further, this solution will prompt a reduction in operating expense and provide a comprehensive snapshot to improve strategic planning, decision-making, data analysis and deliver clear and transparent reporting.

- ***Comprehensive Justice Management & Information System***

A comprehensive criminal and civil case management system will track a case from initial citation or case initiation to final disposition. This project will include work flow automation, e-filing, case management, intelligent reporting, a modern e-mail solution that will be compatible with all potential solutions and customizable dashboards for reporting and statistical analysis. This modern system will replace the current comprehensive justice information system and will be available to Superior, State and Magistrate Court Judges and Clerks, Police Department, Sheriff Department, Solicitor General and District Attorney, along with other municipalities within Clayton County, and any other stakeholders that could be impacted by a case management solution. The solution will include costs associated with hardware, data migration, training, and system evaluation.

- ***Jail Security/Access Control/Video Surveillance System***

Plan, design and implement a comprehensive jail security/access control/video distribution system to include software, hardware, integration and training. This comprehensive system will replace the existing out dated proprietary system that is costly to maintain. Further, it will provide and enhance overall security and safety measures while improving effective operations.

**Modernize Public Safety and Public Service Fleets:**

This project will modernize aging public safety and public service fleet vehicles. This will reduce annual cost to maintain and repair vehicles, reduce major repairs and, improve vehicle availability. Modernization will allow for improved performance and response to both emergency and non-emergency service requests. Also, safety will improve for both county employees and the public.

- **Fire/EMS Vehicle Modernization**

The purpose of this project is to modernize the aging fleet of Fire and EMS Vehicles. This is an attempt to address the two main focus points of our fleet maintenance program where previous capital expenditure requests have not been funded. Those points are escalating maintenance costs and employee/patient safety issues. The will positively impact and assist the fire and emergency services personnel.

- **Clayton County Police Aviation Helicopter Replacement**

Replacement of one police department helicopter. By having such aircraft in the aviation fleet, allows us to be more efficient as well as maximize our safe air operational needs. Moreover, this new aircraft will allow expanded use for future airborne advancements surrounding all law enforcement operations. This new aircraft will also aide other governmental agencies within the entire Clayton County community from a number of perspectives.

- **Sheriff's Fleet Vehicle Update**

The majority of the vehicles in the Sheriff's Office fleet are approaching 200,000 miles. The age and condition of the fleet causes a tremendous amount of vehicle downtime for repairs and maintenance, and is an ongoing safety concern for our agency. The Sheriff's Office has been without an incident command vehicle for many years due to the cost of replacement. This project would allow us to purchase a command trailer that could be pulled to any location and serve as a command center and replace 95 Sheriff's Office vehicles that are in dire need of replacement.

- **Department of Building Maintenance Vehicles**

Vehicles would be used to provide transportation to facilities throughout the county for repairs, renovations and new construction. The new vehicles would ensure that county employees would have a safe vehicle available for service calls. Specialized vehicles would be utilized to change exterior lighting, painting and other jobs that would otherwise require a rental vehicle.

- **Transportation and Development**

Transportation funding will be utilized for several different initiatives and program areas including roadway maintenance and resurfacing, traffic signals, signing and traffic operations, bridge/culvert repairs and replacements, safety improvements, sidewalk installation, and landscaping/roadway lighting. The unincorporated section of Valley Hill Road will be widened to four lanes from Battle Creek Road to the City Limits of Riverdale. Gilbert Road, in the Mountain View area, will be reconstructed to allow adequate and safe traffic flow from Conley Road north to the Fulton County line. Finally, funding will be provided for transit capital expenses and to satisfy Federal transit grant funding match requirements.



Clayton County

Gerald Matthews Complex



Clayton County Steve Lundquist Aquatic Center



Clayton County

Charley Griswell Senior Center

## Special Purpose Local Option Sales Tax (SPLOST)

We have improved the overall management and accountability of the 2004 and 2009 SPLOST Projects.

The listed spreadsheets outline the current status.

To download or print the project overviews, please visit:

[www.ClaytonSPLOST.com](http://www.ClaytonSPLOST.com)

2004 SPLOST - COUNTY PROJECTS OVERVIEW							
Item	District/ Municipality	Description	Beginning Estimated Project Cost	Actual Funds Allocated as of 2/28/2014	Project Status	Target Completion Date	Percentage Complete
<b>PARKS AND RECREATION</b>			\$ 62,837,086	\$ 57,711,181			
<b>Facilities</b>							
1	2	Virginia Burton Gray Recreation Center	\$ 8,786,008	\$ 8,732,934	COMPLETE	Mar 2006	100%
2	1	Carl Rhodenizer Recreation Center	7,661,568	7,989,366	COMPLETE	Dec 2008	100%
3	4/Jonesboro	Jim Huie Recreation Center	3,857,753	3,625,646	COMPLETE	Jul 2006	100%
4	4/Jonesboro	Steve Lundquist Aquatic Center	9,164,845	9,124,845	COMPLETE	Jul 2006	100%
5	4	Charley Griswell Senior Center	6,000,000	6,074,558	COMPLETE	Jul 2006	100%
6	3	South Clayton Recreation Center	7,950,653	8,046,653	COMPLETE	Dec 2012	100%
7	4	District 4 Recreation Center	8,279,000	8,279,000	In Progress	Jun 2015	0%
8	-	Recreation Center At-Large	7,992,225	2,477,694	Pending	Dec 2015	0%
<b>Park and Field Improvements</b>			\$ 3,145,034	\$ 3,360,485			
9	All	Repair and Maintenance - Recreational Areas		320,055	COMPLETE	Jun 2012	100%
10	4/Jonesboro	Playground Equipment - Arnold Park		53,427	COMPLETE	Jun 2005	100%
11	3	Playground Equipment - Bonanza Park		53,427	COMPLETE	Jun 2005	100%
12	2	Playground Equipment - Flat Shoals Park		53,427	COMPLETE	Jun 2005	100%
13	4	Playground Equipment - International Park		78,031	COMPLETE	Jun 2005	100%
14	1	Playground Equipment - Maddox Road Park		53,427	COMPLETE	Jun 2005	100%
15	1	Playground Equipment - Pine Circle Park		53,427	COMPLETE	Jun 2005	100%
16	1	Playground Equipment - Rex Park		53,427	COMPLETE	Jun 2005	100%
17	1/Morrow	Playground Equipment - Reynolds Nature Preserve		78,637	COMPLETE	Jun 2005	100%
18	2	Playground Equipment - Riverdale Park		53,427	COMPLETE	Jun 2005	100%
19	3	Field Improvements - Independence Park		269,771	COMPLETE	Jun 2006	100%
20	4	Lighting Improvements - Rum Creek Park		75,000	COMPLETE	Jun 2006	100%
21	All	2011 Park and Field Improvements - Various		406,002	In Progress	Jul 2014	40%
22	4	Design/Improvements of Slide/Kiddie Area - International Park		1,140,000	In Progress	Jul 2014	80%
23	4	Rehabilitation of Dam - International Park		619,000	COMPLETE	Jun 2007	100%
<b>TRANSPORATION</b>			\$ 176,079,459	\$ 176,373,775			
<b>Major Infrastructure</b>							
24	All	Roadway Improvements/Widenings	\$ 66,204,120	\$ 66,204,120	In Progress		#REF!
25	All	Intersection Improvements	11,016,838	11,016,838	COMPLETE		100%
26	All	Sidewalks	2,686,411	2,686,411	In Progress		#REF!
27	All	Bridges/Stormwater/Drainage	11,790,545	11,790,545	In Progress		#REF!
28	All	Resurfacing/Roadway Repairs	59,360,796	59,360,796	COMPLETE		100%
<b>Safety</b>			\$ 13,408,512	\$ 13,408,512	COMPLETE		100%
30	All	Traffic Signals		9,877,079	COMPLETE		100%
31	All	Pavement Markings		523,867	COMPLETE		100%
32	All	Road Signs		1,202,497	COMPLETE		100%
33	All	Guardrail		84,217	COMPLETE		100%
34	All	Miscellaneous - Flashers, School Xing Studies, RR Xing Improvements		1,720,852	COMPLETE		100%
<b>Administration</b>			\$ 9,013,695	\$ 9,308,011			
35	-	T&D Salaries		294,316	In Progress		
36	-	Program Management (CH2MHill)		6,036,975	COMPLETE		100%
37	-	Project Engineering/Staff Augmentation (MAAI)		1,156,720	In Progress		
38	-	CEI/Staff Augmentation (CDM Smith)		1,820,000	In Progress		
<b>Miscellaneous</b>			\$ 2,598,542	\$ 2,598,542	COMPLETE		100%
39	All	Equipment Purchases		2,469,561	COMPLETE		100%
40	2	Mountain View Coordination (CH2MHill)		125,000	COMPLETE		100%
41	-	Other		3,981	COMPLETE		100%
<b>GRAND TOTALS</b>			\$ 238,916,545	\$ 234,084,956			

# 2009 SPLOST - COUNTY PROJECTS OVERVIEW

Item	District/ Municipality	Description	Beginning Estimated Project Cost	Actual Funds Allocated as of 2/28/2014	Project Status	Target Completion Date	Percentage Complete
<b>JUVENILE JUSTICE CENTER - LEVEL 1</b>			\$ 15,000,000	\$ 15,000,000			
1	4/Jonesboro		\$ 15,000,000	\$ 15,000,000	COMPLETE	Nov 2013	100%
<b>PUBLIC SAFETY FACILITIES, VEHICLES AND EQUIPMENT</b>			\$ 19,837,500	\$ 15,801,131			
2	1	NE Police Precinct	\$ 2,100,000	\$ 3,315,089	In Progress	Nov 2014	30%
	2	NW Police Precinct	2,100,000	50,000	Awaiting Vendor Selection		0%
	3	SW Police Precinct	2,100,000	1,300,000	COMPLETE	Mar 2013	100%
3	All	(20) Police Vehicles	600,000	619,539	COMPLETE	Jun 2012	100%
4	4	Animal Control Facility - Offices/Kennels	4,100,000	4,100,000	In Progress	Jun 2015	0%
5	3	Multi-purpose Fire Department (Training) Building	4,528,000	4,528,000	In Progress	Aug 2015	10%
6	All	Fire Department Apparatus - (1) Ladder Truck	2,809,500	648,838	COMPLETE	Jun 2011	100%
		Fire Department Apparatus - (3) Fire Engines		1,218,365	COMPLETE	Jun 2011	98%
		Fire Department Apparatus - (7) Ambulances		0	COMPLETE	Jun 2009	100%
7	4/Lovejoy	Renovation of Correctional Facility	1,500,000	21,300	In Progress		5%
<b>PARKS AND RECREATION</b>			\$ 14,200,000	\$ 775,405			
8	4	Administration/Operations Center	\$ 1,900,000	\$ 0	Not Started	Jul 2015	0%
9	All	Park Upgrades	2,300,000	140,000	In Progress	Mar 2015	25%
10	All	Green Space and Trails	10,000,000	635,405	In Progress	Dec 2015	50%
<b>SENIOR SERVICES</b>			\$ 16,000,000	\$ 0			
11	3	SW Senior Center	\$ 8,000,000	\$ 0	Awaiting Vendor Selection		
12	1	NE Senior Center	8,000,000	0	Awaiting Vendor Selection		
<b>LIBRARY IMPROVEMENTS</b>			\$ 13,750,000	\$ 6,256,710			
13	1/Forest Park	NE Clayton Branch Library	\$ 5,100,000	\$ 5,658,710	COMPLETE	Dec 2012	100%
14	2	NW Clayton Branch Library	7,650,000	0	Awaiting Vendor Selection		0%
15	All	Improvements and Renovations of existing Libraries	1,000,000	598,000	In Progress		50%
<b>IT IMPROVEMENTS</b>			\$ 24,800,000	\$ 23,142,289			
16	All	Countywide Public Safety Digital Network	\$ 23,000,000	\$ 22,636,776	In Progress	Jun 2014	77%
17	4	County Records Center Building	1,800,000	505,513	In Progress		30%
<b>FUELING CENTER</b>			\$ 3,000,000	\$ 3,000,000			
18	4	County Fueling Center	\$ 3,000,000	\$ 3,000,000	In Progress	Jan 2015	0%
<b>TRANSPORTATION</b>			\$ 125,477,500	\$ 125,477,500			
19	4	Battle Creek Rd Widening - Valley Hill Rd to Mt Zion Blvd	\$ 7,395,000	\$ 7,395,000	In Progress		
20	1/4	Mt Zion Blvd Widening - Southlake Pkwy to Somerton Rd	3,617,000	3,617,000	In Progress		
21	1	Anvil Block Rd Widening - Grant Rd to Bouldercrest Rd	2,000,000	2,000,000	In Progress		
22	1	Anvil Block Rd Widening - Bouldercrest Rd to Henry Co Line	3,000,000	3,000,000	In Progress		
23	3/4	Flint River Rd Widening - Glenwoods Dr to Kendrick Rd	2,000,000	2,000,000	In Progress		
24	All	SPLOST Program Management Fee	6,000,000	6,000,000	In Progress		
25	2	Clark Howell Hwy @ Sullivan Rd/SR 85 Intersection Reconstruction Project	7,700,000	7,700,000	In Progress		
26	2	CW Grant Pkwy/Conley Rd/Old Dixie Rd Construction	5,000,000	5,000,000	In Progress		
27	1	Old Rex Morrow Rd/Maddox Rd/Rex Rd Improvements	2,765,500	2,765,500	In Progress		
28	All	Road Improvements to Support Other SPLOST Capital Projects	1,000,000	1,000,000	In Progress		
29	All	Traffic Signal, Signing and Pavement Marking	5,500,000	5,500,000	In Progress		
30	All	County Wide Sidewalk Construction - Unincorporated Areas	5,500,000	5,500,000	In Progress		
31	All	C-Tran Buses, Paratransit Vehicles and Bus Shelters	7,000,000	7,000,000	Delayed		
32	All	Miscellaneous Safety Improvements - Unincorporated Areas	2,000,000	2,000,000	In Progress		
33	All	Bridge/Culvert Upgrades/Replacements - Unincorporated Areas	4,000,000	4,000,000	In Progress		
34	All	CEI Services for Projects	1,000,000	1,000,000	In Progress		
35	All	Street Resurfacing - Unincorporated Areas	60,000,000	60,000,000	In Progress		
36	1	*Mt Zion Rd Widening Construction (Richardson Pkwy to SR 138)	10,000,000	0	Not Started		
37	4	*Lake Jodeco Rd @ Carnes Rd Intersection Improvement	600,000	0	Not Started		
38	3	*Woolsey Rd Widening and Resurfacing	1,565,500	0	In Progress		
39	4	*N McDonough St @ SR 138 Intersection Improvement	650,000	0	Not Started		
<b>TRANSPORTATION (continued)</b>			\$ 77,087,468	\$ 55,887,468			
40	4	*Noahs Ark Rd @ S Main St Realignment @ S Main St @ Tara Blvd	2,500,000	0	Not Started		
41	2	*W Lees Mill Rd Widening	2,500,000	0	Not Started		
42	4	*Fielder Rd @ Conkle Rd Intersection Improvement	500,000	0	Not Started		
43	4	*Elliot Rd @ Conkle Rd Intersection Improvement	700,000	0	Not Started		
44	4	*Valley Hill Rd Widening	15,000,000	0	In Progress		
<b>**Subtotals</b>			\$ 343,167,968	\$ 245,340,503			
<b>GRAND TOTALS</b>			\$ 232,065,000	\$ 189,453,035			
* Denotes projects identified only if funding is available							
** Subtotals include all projects including those earmarked as "only if funding is available"							



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